Literacy Initiative For Empowerment
2006 - 2015

Vision and Strategy Paper
(3rd edition)

UNESCO Institute for Lifelong Learning -
September 2007
Literacy Initiative for Empowerment
LIFE

2006-2015

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UIL
September 2007
Message of the Honorary Ambassador for the United Nations Literacy Decade

THE WHITE HOUSE

Dear Friends,

As the Honorary Ambassador for the United Nations Literacy Decade, I encourage each and every nation to join in UNESCO’s important goal to make literacy the birthright of every person.

I have spent time in classrooms in America and around the world, and I know that the ability to read and write is the foundation for all learning and for success in life. An educated person is better equipped to handle all of life’s challenges, from finding work to avoiding diseases like HIV/AIDS.

Research tells us that a child’s ability to thrive is closely linked with his mother’s education level. That’s why mother and child literacy should be at the heart of our efforts to increase literacy around the world. Our mothers are often our first teachers. From them, we learn lessons that will influence us throughout our lives.

The value of literacy goes beyond books. As children become literate, they can read and learn about the world around them. Parents who can read know how to follow the instructions on a bottle of medicine and read the labels on food containers. They can conduct basic business transactions and know whether they’re getting a fair deal. And they have more options for supporting their families.

Literacy is a significant first step toward building a better life. Governments must make education their first priority. With non-government organizations they must work hard to recruit and train teachers and make sure that every child is offered an education. Nations that teach adults and children, both boys and girls, to read and write help assure their prosperity and the fulfillment of individual dreams.

Sincerely,

[Signature]
Foreword

The international launch of the United Nations Literacy Decade (UNLD) took place in New York in February 2003. By addressing literacy, the Decade targets one of the essential building blocks of educational attainment, prosperity and sustainable development. UNESCO, which has a unique record within the United Nations system for its work in the field of literacy, was given the responsibility by the United Nations General Assembly for the international coordination and promotion of the Decade.

To help raise awareness of the literacy challenge and its multifaceted character, UNESCO enlisted Mrs. Laura Bush, the First Lady of the United States, as the Decade’s Honorary Ambassador. A former librarian and school teacher, Mrs. Bush has been an inspiring and outspoken advocate for greater access to evidence-based literacy instruction.

Literacy is a prerequisite for most forms of learning, whatever the age group. As stated in the preamble of the UN General Assembly resolution which proclaimed the UNLD, “...literacy is crucial to the acquisition, by every child, youth and adult, of essential life skills that enable them to address the challenges they can face in life and represents an essential step in basic education, which is an indispensable means for effective participation in the societies and economies of the twenty-first century.” Yet an estimated 774 million adults, a clear majority of whom are women, lack this important skill. The rising generation is faring no better. Approximately 80 million school-age children are not in school and are not learning to read and write; as a result, their future prospects are far from bright. Thus, while the needs of adults with few or no literacy skills are central to the literacy challenge, our concern also extends to early childhood learning and primary education, where the foundation of all subsequent learning is laid.

In addition to leading and coordinating the UNLD at the international level, UNESCO has continued to support the important work already being undertaken in many countries. However, it became apparent that existing literacy efforts would not be enough to achieve a 50 per cent improvement in levels of adult literacy by 2015, which is one of the goals agreed by the international community at the World Education Forum on Education for All (EFA) in Dakar, Senegal, in April 2000. To address this situation, UNESCO has created a ten-year framework of collaborative action – the Literacy Initiative for
Empowerment (LIFE). This initiative is conceived as a global strategic framework and key operational mechanism for achieving the goals and purposes of the UNLD. As a priority, LIFE targets 35 of the world’s most challenged countries, where 85 per cent of the world’s population without literacy competencies live today.

Through LIFE, UNESCO’s strategy is focused on empowering learners through country-led practice, informed by evidence-based research. The aim is to build literacy programmes that are grounded upon what works, that is, proven success-stories and best practices. Through LIFE, UNESCO will endeavour to raise awareness at international, regional and national levels about the importance of literacy, rally political will and mobilize resources, contribute to policy development and capacity-building through technical assistance, and develop rigorous monitoring and evaluation mechanisms to measure effectiveness.

But let there be no mistake: while UNESCO will provide the overall framework of coordination, support and mobilization, LIFE operations will be country-led, respond to country-specific needs and priorities, strengthen national capacities and be embedded in national development frameworks. Care will be taken to build on existing national best practices and to scale up on-going programmes of proven effectiveness. With UNESCO’s assistance, each country participating in LIFE will take stock of its specific needs and develop a corresponding strategy.

To achieve the objectives of LIFE, there will be a need for active and committed partnerships at country, regional and international levels with a wide range of actors: governments, civil society, NGOs, development agencies, international organizations, the private sector, universities and the media. Above all, partnerships must be developed with learners themselves as an essential condition of genuine empowerment. Respect for learners and their needs and priorities must be integral to the cooperation and partnership promoted through LIFE.

A number of international partners have supported UNESCO in the development of the LIFE Vision and Strategy Paper. I would like to thank all of them for their assistance and the strong interest they have shown in the development of LIFE and in supporting its implementation.
Within the framework of the goals and strategies agreed in Dakar, and under the canopy of the United Nations Literacy Decade, LIFE represents a major opportunity to contribute to the realization of the EFA agenda and the Millennium Development Goals. The Decade’s theme is “Literacy as Freedom” and this is the spirit in which LIFE has been conceived. Through literacy, children, young people and adults are able to develop capacities and create opportunities that can transform their lives. Literacy is, indeed, a means of empowerment. I hereby call upon our EFA and development partners to join UNESCO in addressing the world’s literacy challenge. Working together in the framework of LIFE, we can make real headway in coming years.

Koïchiro Matsuura
Director-General
UNESCO
# Table of Contents

Message of the Honorary Ambassador to the United Nations Literacy Decade ........................................ 3

Foreword ........................................................................... 5

Executive Summary ......................................................... 11

Literacy Initiative for Empowerment (LIFE) ..................... 15

1. Why LIFE? .................................................................. 16
   1.1. The Need for Literacy ........................................... 16
   1.2. The Need for LIFE ................................................ 17
   1.3. The Target Groups and Countries of LIFE ............ 18

2. The Goals and Objectives of LIFE ............................... 18

3. Strategic Areas for Action ........................................... 19
   3.1. Advocacy and Communication ............................. 20
   3.2. Policy for Sustainable Literacy ............................. 20
   3.3. Strong National Capacity .................................... 21
   3.4. Innovation ........................................................... 21

4. The Scope of LIFE ...................................................... 22
   4.1. LIFE and Development ....................................... 22
   4.2. Building Partnerships .......................................... 23

5. Making it Happen ....................................................... 25
   5.1. Advocacy and Communication ............................. 26
       5.1.1. Campaigning ............................................... 26
       5.1.2. Partnerships for Advocacy ............................... 26
   5.2. Policy for Sustainable Literacy ............................. 26
       5.2.1. Policy for Literacy ........................................... 26
       5.2.2. Literacy and Development .............................. 27
       5.2.3. Literacy and the Individual ............................. 27
   5.3. Strong National Capacity ..................................... 28
       5.3.1. Programme Design and Delivery ..................... 28
5.3.2. Qualified Human Resources .......................... 28
5.3.3. Enhancing Monitoring and Evaluation ............... 29

5.4. Innovation ......................................... 29
  5.4.1. Establishing Best Practice .......................... 29
  5.4.2. Dissemination .................................. 29

6. Implementation ...................................... 30
  6.1. Country Ownership and Diversity ..................... 30
  6.2. Linkages between Literacy Policies
       and other National Policy ............................ 30
  6.3. Progressive Phasing of UNESCO Support ............. 31
    6.3.1. Definition of the Baseline ........................ 33
    6.3.2. Selecting Countries for the Three Implementation
            Cycles ............................................. 33
    6.3.3. Development of a LIFE Country Support Plan .... 34

7. Funding ............................................. 35

8. Monitoring and Evaluation ............................ 37
  8.1. Basis of Monitoring and Evaluation .................. 37
  8.2. National Monitoring and Evaluation ................... 37
  8.3. International Monitoring and Evaluation ............ 38

9. Annexes ............................................. 39
  9.1. Annex 1: Adult (+15) Illiteracy Rates and
       Illiterate Population by Country and Territory ..... 39

* Literacy Initiative for Empowerment (LIFE) *
Executive Summary

The Literacy Initiative for Empowerment (LIFE) is designed as a global strategic framework through which national governments, NGOs, civil society, the private sector, UN agencies, and bilateral and multilateral agencies collectively revitalize and accelerate literacy efforts in countries where illiteracy poses a critical challenge. LIFE is a key strategic framework for the implementation of the United Nations Literacy Decade (UNLD), which is led and coordinated by UNESCO. LIFE is an initiative to facilitate and promote the achievement of the Education for All (EFA) and UNLD goals. LIFE focuses on countries with the highest levels of illiteracy and a proven commitment to tackle it. Presently 85 per cent of the world’s population without literacy competencies and life skills live in these countries, the majority of whom are women. The LIFE framework will, therefore, support national literacy policies that aim to empower women and girls, in particular, who have inadequate literacy competencies.

The UNESCO Institute for Lifelong Learning (UIL) has been given the mandate for the overall coordination of UNESCO’s LIFE initiative.

Why literacy?

Literacy is an indispensable means for effective social and economic participation, contributing to human development and poverty reduction. Literacy empowers and nurtures inclusive societies and contributes to the fair implementation of human rights. In the case of mothers, literacy leads to an enhanced quality of life for their families and improved education outcomes for their children. Nevertheless literacy remains a low priority for national governments and the donor community. Worldwide, 774 million adults are illiterate and approximately 80 million children are out of school. A large number of those who enroll drop out before attaining literacy skills and some of those who complete primary education remain illiterate.
LIFE’s goal and objectives

Through the LIFE framework, contributions will be made towards achieving the Dakar Goals, in particular, Goal 3 (meeting the learning needs of all young people and adults), Goal 4 (a 50 per cent improvement in adult literacy rates), and Goal 5 (achieving gender equality in education). Life will also be a vehicle to support the achievement of the Millennium Development Goals (MDGs) on poverty reduction, women’s empowerment, HIV/AIDS and environmental sustainability.

In order to achieve the goals of LIFE, UNESCO will facilitate a process of collaborative action designed to reinforce national and international commitments to literacy, support the articulation of sustainable literacy policies, strengthen national capacities, and enhance countries’ innovative initiatives in providing literacy learning opportunities.

What is LIFE?

LIFE is:
- a framework of collaborative action for enhancing and improving national literacy efforts;
- a process in support of literacy which is country-led and country-specific;
- embedded in national policies and strategies;
- a mechanism for technical support services and facilitation by UNESCO in the areas of policy, advocacy, partnership building, capacity-building and innovations.

LIFE’s strategy

The keywords in LIFE’s strategy are advocacy, capacity, policy, country-led programmes and knowledge sharing. Accountability, transparency and cost-effectiveness will underlie the strategy. LIFE will facilitate:

(a) engagement in advocacy and communication to create national and international momentum, mobilizing awareness, commitment, partnerships and adequate resources for its expeditious implementation;
(b) the reinforcement of national capacities to develop appropriate policies and programmes, adequate human resources and institutions, including operational infrastructure;

Literacy Initiative for Empowerment (LIFE)
(c) the delivery of programmes that effectively address poverty, gender inequalities and disadvantages related to health and social exclusion; and
(d) the sharing of information to improve policies and practice by conducting research, supporting innovative and replicable programmes, promoting good practices, and undertaking monitoring and evaluation for assessing progress.

Who will benefit through LIFE?

Within the framework of lifelong learning, the country-led national literacy policies and strategies supported through the LIFE framework should respond to the learning needs of out-of-school children and of adolescents, youth and adults with insufficient literacy skills or none. The focus will be on girls, women, and families living below the poverty line, particularly in rural areas.

Empowerment through LIFE

Literacy strategies and policy processes supported by LIFE are expected to contribute to the empowerment of learners so that they can make informed choices, take control of issues that affect them, and eventually enhance the quality of their lives. Based on the needs identified by the countries and taking into consideration locally relevant cultural contexts, it is envisaged that literacy programmes will translate the concept of empowerment into practical and operational learning/teaching sequences. LIFE will be an instrument through which technical support will be provided to country-led literacy strategies. In the process of supporting such policies, efforts will be made to ensure that empowerment is embedded in planning and implementation at all levels.

Phases of LIFE

Application of the LIFE framework will be undertaken over a 10-year period, through three progressive phases of support from UNESCO. The first phase began in 2006, the second will start in 2008, and the third in 2010. In 2011, evaluation and assessment will be undertaken. From 2012 to 2015 the emphasis will be on ensuring the sustainability of what has been achieved in earlier phases.

Executive Summary
Partnerships

The immense task of contributing to the achievement of LIFE’s goals in 35 countries calls for well-coordinated partnerships and concerted efforts both at national and international levels. These will be crucial both for raising funds and sharing knowledge. LIFE will promote partnerships with governments, civil society, universities, institutes, the donor community, international organizations and the private sector. Experience will be widely shared through existing networks, especially promoting South-South cooperation.
Literacy Initiative for Empowerment (LIFE)

Vision

Literacy provides a solid foundation for poverty reduction and sustainable development in pursuit of a democratic and stable society. It provides a basis for the respect for human rights, the universalization of basic education, conflict resolution, nutritional sufficiency, and for an overall improved quality of life. It is through literacy that HIV/AIDS and other diseases may be prevented and that gender equality may be achieved. Literate mothers tend to make responsible decisions on matters affecting their families, children and themselves, such as health practices, home income, education and the welfare of their children. Literate farmers are likely to be more productive and open to further learning. Literacy is, indeed, a first major step to most other forms of learning. When effectively designed and delivered, literacy programmes can be a powerful tool for individual empowerment and social development. The power of literacy can enhance all aspects of life. Today, one in five adults and three in ten young people are illiterate; the majority are women. Three out of twenty children are not schooled, and the majority are girls. Lack of basic literacy skills of reading, writing and numeracy will diminish development of both the individual and his/her community. The Literacy Initiative for Empowerment (LIFE) is designed as a framework for national governments, NGOs, civil society, the private sector, UN agencies, and bi/multilaterals to collectively revitalize and accelerate literacy efforts in countries where illiteracy poses a critical challenge in achieving the goals set out in Education for All (EFA), the Millennium Declaration (MD), the United Nations Literacy Decade (UNLD), and the United Nations Decade of Education for Sustainable Development (UNDESD).
1. Why LIFE?

1.1. The Need for Literacy

Education is a human right and a public good, but 774 million adults are illiterate\(^1\) and approximately 80 million children\(^2\) are out of school today. Many of those who enroll drop out without adequate literacy skills. Most young people who complete school without adequate literacy competencies remain illiterate. They need basic skills in reading, writing and numeracy to have access to information about health, environment, education and the world of work, and, most importantly, to learn how to learn throughout life. These skills contribute to empowerment, enabling people to better direct and control their lives, actively participate in society as responsible and contributing citizens, enhance their livelihoods and practice healthy lifestyles. Yet literacy is a low priority on the development and the education agendas in many countries and consequently is a weak link in the global movement towards achieving Education for All (EFA).

At present, 85 per cent of populations with insufficient literacy competencies reside in 35 countries (Annex 1). Unless literacy addresses the lived realities of communities in these countries, the internationally agreed agenda of EFA and sustainable development will have limited impact. Relevant policy measures, well-planned programmes and sustained allocation of sufficient resources are needed to ensure that effective learning opportunities are provided to those without literacy competencies.

Two-thirds of illiterate people are women. Women and out-of-school girls are by far the largest group without access to education. They need focused attention, both for their personal development, their role as mothers, as caregivers for their children, and as active and contributing members of society. Literate mothers provide a conducive environment and learning experiences that facilitate children’s holistic development.\(^3\) Clearly literate mothers and women contribute to the education of future generations. Other excluded and disadvantaged

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*Literacy Initiative for Empowerment (LIFE)*
groups, such as ethnic minorities, rural populations, indigenous people, people living with HIV/AIDS and disabilities also need to be given priority.

1.2. The Need for LIFE

LIFE is a key global strategic framework for the implementation of the United Nations Literacy Decade (UNLD, 2003–2012), which is supported, led and coordinated by UNESCO. As an integral component of EFA, UNLD provides both a platform and an impetus for achieving all six goals of the Dakar Framework for Action, promoting literacy under the banner “Literacy as Freedom.” The UNLD reaffirms “that literacy for all is at the heart of basic education for all and that creating literate environments and societies is essential for achieving the goals of eradicating poverty, reducing child mortality, curbing population growth, achieving gender equality and ensuring sustainable development, peace and democracy.”

Despite the importance of literacy for the achievement of global development objectives, many countries do not have enough resources and capacity to address the challenge. Over a period of ten years, LIFE will serve as a framework for implementing some of the recommendations highlighted in the UNLD action plan, whose vision of Literacy for All stresses that:

Literacy for All has to address the literacy needs of the individual as well as the family, literacy in the workplace and in the community, as well as in society and in the nation, in tune with the goals of economic, social and cultural development of all people in all countries. Literacy for All will be effectively achieved only when it is planned and implemented in local contexts of language and culture, ensuring gender equity and equality, fulfilling learning aspirations of local communities and groups of people. Literacy must be related to various dimensions of personal and social life, as well as to development. Thus, literacy efforts must be related to a comprehensive package of economic, social and cultural policies cutting across multiple sectors. Literacy policies must also recog-


*Literacy Initiative for Empowerment (LIFE)*
Facilitation through LIFE specifically aims to contribute to the empowerment of women, out-of-school girls and their families, especially in rural areas, and of those with insufficient or no literacy skills – often the poorest and most marginalized members of society. Their empowerment in turn can have a positive impact on the quality of the lives of their families, poverty reduction, socio-economic development, and school enrolment of their children. Taking into account the principles put forward by the Delors Commission, LIFE-supported processes promote literacy throughout life so that women and men can engage in “learning to be”, “learning to live together”, “learning to do” and “learning to know”.

Through LIFE, UNESCO will integrate its technical support for renewed and improved national literacy strategies and plans into the UNESCO National Education Support Strategy (UNESS) and the Global Action Plan (GAP). Moreover, UNESCO’s contribution to LIFE will be linked with its two other EFA-related initiatives, the Teacher Training Initiative in Sub-Saharan Africa (TISSA) and EDU-CAIDS, the Global Initiative on HIV/AIDS and Education.

1.3. The Target Groups and Countries of LIFE

Within the LIFE framework, particular focus will be placed on those unable to access formal education, particularly out-of-school children, as well as adolescents, youth and adults with insufficient or no literacy skills. Emphasis will be on mothers and their children – girls and boys – living below the poverty line, especially those in rural areas. The promotion of literacy through technical support in the areas of policy, advocacy, partnership-building, capacity-building and innovations through LIFE will benefit the 35 countries with the highest levels of illiteracy and a proven commitment to tackle it. (Refer to Annex 1.)

2. The Goals and Objectives of LIFE

The LIFE framework aims to contribute to the achievement of the Dakar Goals, in particular Goal 3 (meeting the learning needs of all young people and adults), Goal 4

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5 Ibid.

*Literacy Initiative for Empowerment (LIFE)*
(a 50 per cent improvement in adult literacy rates) and Goal 5 (achieving gender equality in education). It will also support the attainment of the Millennium Development Goals (MDGs). Actions generated through LIFE will contribute to achieving these goals, especially by addressing the constraints identified by successive EFA Global Monitoring Reports:

- Insufficient commitment and political will among countries to put literacy on the national agenda, both within and beyond the education sector.
- Low national capacities, especially among literacy personnel.
- Insufficient funds and support from donors for the sustainability and scaling-up of initiatives.
- Insufficient cooperation and support from the UN and other international partners, including the financial institutions as well as bilateral and multilateral development agencies.
- Low involvement of NGOs/CBOs and the private sector in some initiatives that may affect the sustainability of achievements.

As a strategic framework and support mechanism, the overall objectives of LIFE are:

- To reinforce the national and international commitment to literacy through advocacy and communication.
- To support the articulation of policies for sustainable literacy within sector-wide and national development frameworks.
- To strengthen national capacities for programme design, management and implementation.
- To enhance countries’ innovative initiatives and practices in providing literacy learning opportunities.

3. Strategic Areas for Action

While at the global level UNESCO leads the LIFE strategy and fosters collaborative action for enhancing literacy, all national literacy policies and actions are country-led. Within the LIFE framework, processes will be planned, implemented and evaluated by countries with support from UNESCO and other development partners. The following strategic areas will be in focus:

- Advocacy and communication to make literacy a priority on the agenda of different stakeholders and create a momentum for jointly accelerating literacy efforts.
— Capacity-building for the development of policies for sustainable and empowering literacy.
— Capacity-building for the delivery of empowering literacy programmes of good quality.
— Sharing of knowledge and inspiring innovations to continuously improve literacy policies and practices.

3.1. Advocacy and Communication

Through international advocacy and communication, UNESCO has been working to generate commitment and adequate resources for the implementation of renewed and improved national literacy policies and strategies. Throughout the implementation process, the visibility of literacy will continue to be promoted to increase the public and political commitment of stakeholders. Initiatives in this area have been designed to provide evidence regarding three core messages:

1. Literacy is an essential prerequisite for most forms of learning.
2. Literacy policy and programmes need to be closely linked to various other areas of development, creating joint ownership among a wide range of partners and thereby promoting shared goals and collective resource management.
3. Literacy is at the core of the human right to education.

Processes supported by LIFE will seek both to make literacy a priority among traditional partners (bilateral and foundation donors, multilateral agencies, governments, teachers’ unions, and parent associations, for example) and put literacy on the agenda of non-traditional partners, in particular the private sector. It will also demonstrate that partnering in literacy is desirable, representing a “win-win” situation for all. Communication among stakeholders will be enhanced through the internet, publications and other media.

3.2. Policy for Sustainable Literacy

Technical assistance will be provided by UNESCO to enhance the capacity for policy development and education planning at national and sub-national levels. Support will be provided to countries to improve or design literacy policies and provide programmes addressing critical needs for the acquisition of basic literacy skills – reading, writing and numeracy that will be linked to improvements
in domains such as health, HIV/AIDS, income generation, human rights, environment, and rural development. Girls and women constitute the majority of the illiterate population and most of them live in extreme poverty. Therefore, while developing literacy is the major thrust of LIFE, the achievement of gender parity and poverty reduction will be the ultimate impact expected.

3.3. Strong National Capacity

Capacity-building within the LIFE framework is being promoted by UNESCO through a continuous process at all levels, focusing on enhancing existing policy and programmes, and promoting the scaling-up of good practices and cost-effective ways of working. Through LIFE the capacity of countries will be strengthened to deliver locally and contextually relevant programmes, to prepare and give ongoing support to instructors and programme managers, programme design, to develop education materials that are gender-sensitive and appropriate to cultural and multilingual contexts, and to establish adequate monitoring and evaluation. If necessary, countries will be helped to design tools and collect reference data and information to evaluate the effectiveness of literacy programmes. Different instruments like the Literacy Assessment and Monitoring Programme (LAMP) and NFE Management Information System (NFE-MIS) could be used.

3.4. Innovation

Innovative literacy policies and practices of high quality require both support to existing country-based good practice as well as a strong knowledge and information base, with research and assessment conducted to that end. UNESCO supports universities and civil society organizations to undertake impact studies of good practice that promote the importance of literacy. This research will continue to identify innovative and replicable practices and disseminate them through workshops/seminars/conferences and the UNESCO Literacy Portal. South-South cooperation and information sharing will continue to be promoted, with the creation of literacy learning networks. The Portal will help countries benefit from practical lessons learned by others about what works in literacy acquisition and application. Effective knowledge management through the Literacy Portal will also provide a basis for informing the countries’ priorities and for monitoring the progress of literacy processes facilitated through LIFE.
4. The Scope of LIFE

4.1. LIFE and Development

The LIFE framework assumes that literacy plays a key role in development. Thus, LIFE employs the following six principles that recognize the need to situate the provision of literacy within a wide developmental and cultural context:

1. Stressing acquisition of basic literacy using integrated approaches.
3. Focusing on mothers and their children, especially in rural areas.
4. Strengthening the literate environment.
5. Capitalizing on information and communication technologies (ICTs).
6. Giving due attention to bi- and multilingual contexts.

A vast body of research shows that basic literacy skills are best acquired early when children are young. An intergenerational approach, which promotes literacy among mothers and children simultaneously, will effectively both address the immediate needs of mothers with insufficient literacy skills and, at the same time, prevent a further increase in numbers of illiterates by giving early stimulation and support to their children.

To maximize impact, integrated approaches linking literacy with sustainable livelihoods, civics, life skills, health and nutrition, including HIV/AIDS prevention, will be developed. These are central issues in education and development strategies aimed at poverty reduction.

Learners can only be reached with the help of governments, communities and other social actors. A key to the success of this initiative is therefore the concerted commitment of all these partners toward promoting education for all. Equal attention will be given to promoting ownership on the part of the targeted communities and the mobilization of civil society, NGOs and the private sector.

Efforts in support of literacy policy development will promote gender-sensitive planning, management and implementation of programmes. Attention will be given to supporting the production and dissemination of gender-sensitive books and other print media to strengthen and diversify the literate environment for newly literate young people and adults. Given the focus on girls and women, it is important that such materials take into consideration the multiple roles that
women play in society, including those as mothers and teachers of their children, as contributors to food security, and as income earners of their families.

The creation of reading and learning spaces through community learning centres and community libraries, as appropriate, will continue to provide an environment where parents can nurture children productively through the promotion of reading.

A wide use of ICTs, including radio, to support distance education and self-directed learning, is encouraged in the delivery of literacy programmes wherever appropriate and cost-effective.

Education policies that are sensitive to locally relevant contexts and promote the appropriate use of mother tongues, introducing also official and national languages, will be encouraged through LIFE. The integration of literacy programmes and learning materials into overall national language policies will be supported.

4.2. Building Partnerships

As the lead agency for the UNLD and LIFE, UNESCO will continue to facilitate and promote the building of global partnerships in support of the implementation of LIFE at the country level, linking it to the EFA agenda and the MDGs. Enhanced coordination among partners at the international level will strengthen the provision of technical and financial assistance to literacy-promoting activities in LIFE countries. Strengthening mutually beneficial linkages with the following actors and initiatives will be important:

- UNESS and GAP.
- Existing regional and international organizations.
- EFA initiatives (such as the FTI and UNGEI).
- International NGOs.
- The private sector, such as the book and publishing industry.

Proactive partnerships will be built through networking for planning and implementing literacy-related activities through consultations and dialogue. Given that ownership will rest with the participating countries, through LIFE UNESCO will facilitate partnerships through South-South cooperation in particular.

7 The contribution of UNESCO to FTI – just to mention one example – has been to stress the need for broadening its scope and for adopting the large vision of EFA.

*Literacy Initiative for Empowerment (LIFE)*
The critical factor in the success of LIFE is the leadership of the governments of the participating countries. They remain responsible for national literacy policy, legislation and domestic resource mobilization. In the light of LIFE’s core goals, partnerships focus on:

- Consultation and participation for strengthening policy and practice.
- Fund raising where domestic resources are insufficient.
- Developing a shared agenda and a common vision to develop mutually beneficial relationships.

The partners include:

- Actors within the delivery system, including government, private and NGO providers.
- The in-country donor community, including the UN Country Team, to ensure joint cooperation and planning.
- Actors within the delivery system for implementing the other two ongoing UNESCO EFA initiatives: teacher training for sub-Saharan Africa and HIV/AIDS education.
- Civil society and NGOs, including youth and women’s organizations and trade unions.
- The private sector.
- Regional and international networks of professionals in literacy.
- The media, including newspapers and educational publishers.
- Universities, research institutes and institutions for teacher training and ongoing support including the UNITWIN network.
- Teachers, facilitators, and other extension workers whose function covers literacy provision.
- Learners and their communities.

In-country implementation benefits from the following international partnerships:

- There is an ongoing process of mutual learning among participating countries within the framework of LIFE itself. Mutual learning is facilitated by the UNESCO Literacy Portal; the LIFE information base; meetings through national literacy networks and workshops; and the exchange and discussion of recent experience and of policy and planning documents;

*Literacy Initiative for Empowerment (LIFE)*
Participating countries are encouraged and helped to cooperate with regional and international partners including universities and research institutes and foundations.

International partnerships are collaborative and proactive; they require that a mechanism of reporting on the inputs and outcomes of interventions to promote literacy are developed within the LIFE framework.

To promote synergies among partners, a multi-level advocacy and communication strategy has been put in place, consisting of a two-pronged approach. One represents efforts at convincing major players in the area of education and development of the urgent need to address literacy. The other, involving the media, aims at reaching the general public.

Activities in the framework of the advocacy and communication strategy will continue to include:

- World gatherings of all possible partners to create awareness of new partnerships (national, regional, international, as well as public and private partners).
- Organization of regional consultations with the aim of increasing commitment and providing mutual support to countries.
- Identification of all possible partners (traditional and non-traditional) and partnering among them (e.g. twinning programmes across borders).
- Working through famous personalities and the media to reach a wider public.
- Facilitating partnership building through attachment programmes, study visits, inclusive websites, compilation of directories of partners.
- Sharing analysis of successful new types of partnerships through Literacy Networks, website(s) and newsletters.
- Technical support to LIFE countries for enhancing partnerships and advocacy.

5. Making it Happen

Participating countries will continue to determine the content of programmes in order to achieve the literacy-related goals set out in EFA, the MDGs, the UNLD and the UNDESD, and complement the objectives spelled out in the FTI, the UNGEI and PRSPs. Actions implemented by the LIFE countries at local and national levels and by UNESCO at regional and global levels, are cited below.
5.1. **Advocacy and Communication**

The objective is to reinforce the national and international commitment to literacy through advocacy and communication, through campaigning and the organization of partnerships.

5.1.1. **Campaigning**

- Undertake advocacy campaigns supported by the media to sensitize the public on literacy and demonstrate its impact on the well-being of individuals, communities and nations. Advocacy campaigns for literacy will galvanize international efforts around the EFA agenda and demonstrate that literacy is vital for the achievement of EFA and ultimately, the MDGs. National governments, including UNESCO National Commissions, will play a leading role.
- Develop communication strategies in collaboration with the media, through newspapers, radio and television.
- Promote education as a human right and literacy as a key component, through creating awareness.

5.1.2. **Partnerships for Advocacy**

- Sensitize national partners to the importance of integrating literacy into their programmes of work.
- Identify non-traditional partners such as youth organizations, unions and women’s associations and empower them to conduct their own advocacy among their constituencies and promote innovative and creative actions focusing on literacy.
- Lobby decision-makers for greater investments in literacy using research results and best practices which demonstrate the positive impact of literacy on development and its potential economic return.

5.2. **Policy for Sustainable Literacy**

5.2.1. **Policy for Literacy**

- Assess the implications of national policies on practice and identify their limitations.
Create a cross-sectoral policy basis at the national level for designing literacy policies and strategies; foster human rights and empowerment of learners. Within the broader development context, the policy should enable all concerned sectors to participate in coordinated action for implementation of literacy policies facilitated through LIFE.

Enhance synergies between formal and non-formal education and promote continuing education opportunities for optimizing access to, and retention and use of literacy skills within the framework of lifelong learning.

Encourage a decentralized system of governance to deliver more relevant and context-sensitive literacy programmes.

5.2.2. Literacy and Development
- Integrate training on various development issues, such as income generation, entrepreneurial training linked with access to micro credit, basic and reproductive health care, civics, and HIV/AIDS prevention in literacy programme implementation.
- Promote life skills through literacy, including both psycho-social and generic skills.
- Promote the use of applied/appropriate technology, including ICTs.
- Promote the creation of reading spaces to provide an environment where parents can nurture children productively using appropriate materials to enhance reading.
- Popularize science and technology in rural areas, particularly for health, environmental protection and rural development.
- Promote opportunities across the continuum of literacy, post literacy and continuing education within the framework of lifelong learning.
- Facilitate the creation of National Literacy Networks at country and international level through the UNESCO Literacy Portal.
- Identify, compile and disseminate evaluative studies on the socio-economic returns and other consequences of literacy.

5.2.3. Literacy and the Individual
- Promote the Mother and Child approach to literacy, which simultaneously addresses illiterate or barely literate mothers and their children, both girls and boys. In order to make these programmes sustainable with measurable and worthwhile outcomes, the economic empowerment of women should be incorporated and skills training provided in this area.

*Literacy Initiative for Empowerment (LIFE)*
— Enhance family literacy through an intergenerational and community-based approach.
— Foster empowerment and personal development, particularly of girls and women, by enhancing self-esteem, confidence and the ability to participate in community life and political affairs.

5.3. Strong National Capacity

5.3.1. Programme Design and Delivery

— Provide governments with technical support for the design and development of context-specific programmes, with delivery mechanisms that are locally relevant, geared to the empowerment of learners and focusing on gender parity and poverty reduction and building on successful practices.
— Strengthen existing national institutions and operational infrastructures, which are responsible for the design and delivery of literacy programmes (government, NGOs and other providers), in order to implement literacy policies and programmes through effective management of resources – human, financial and material. Staff and structures should have the capacity to facilitate inclusion of the most marginalized groups.
— Engage the private sector in facilitating literacy training for their workforce as a means of ensuring productivity and fulfilling their social responsibility.

5.3.2. Qualified Human Resources

— Address the deficit of qualified personnel through training of trainers, literacy facilitators and supervisors. These programmes will be undertaken through learner-centred, learning-by-doing and participatory techniques. The adaptation of regional resources and training packages, exchange of experiences and networking will be facilitated.
5.3.3. **Enhancing Monitoring and Evaluation**

- Based on the most current research, enhance national capacities for literacy assessment and the monitoring and evaluation of non-formal education. Building on existing country practices in this field, LAMP and NFE-MIS for example, could be adapted and integrated to suit the country context and to increase user-friendliness and accessibility. Cooperation with the UNESCO Institute for Statistics (UIS) will be enhanced in order to develop appropriate statistical analysis and measurement instruments.

5.4. **Innovation**

5.4.1. **Establishing Best Practice**

- Undertake research and a review at the international level on the state-of-the-art of literacy in cooperation with universities, other research institutes and the UNESCO Institute for Lifelong Learning (UIL).
- Conduct participatory action-research for developing innovative programmes and documenting best practices concerning alternative community learning and continuing education.
- Develop both outcome and impact indicators and carry out longitudinal studies on the use and impact of literacy, with a view to developing successful learning strategies.
- Conduct studies on literacy practices including the assessment of results, in order to highlight innovation and alternative practices.
- Carry out research on ways to enhance partnerships among traditional and non-traditional partners, particularly in engaging with the private sector.

5.4.2. **Dissemination**

- Establish the UNESCO Literacy Portal as an information tool founded on experience and expertise within and across countries through the setting up of networks, exchanges of best practices, thematic research and policy forums. This information tool will also serve for advocacy.
- Disseminate assessment tools and guidelines for determining learning needs, communities’ assets, and opportunities for enhancing and sustaining livelihoods.

*Literacy Initiative for Empowerment (LIFE)*
6. Implementation

Application of the LIFE framework will be undertaken over ten years and guided by three core principles:

1. Country ownership and diversity.
2. Linkage with national policy.
3. Progressive phasing of UNESCO support.

6.1. Country Ownership and Diversity

The literacy plans facilitated by the LIFE framework are country-led and country-specific according to existing national policies and programmes. Each participating country determines, drawing as necessary upon the advice from UNESCO and other LIFE partners, the specific actions that need technical support. The contents and implementation of such support vary from country to country.

Countries will receive support to broaden their approaches, with a view to promoting a more comprehensive notion of literacy.

A facilitation team should have representatives from government sectors, local development partners and the private sector including NGOs, CBOs, universities and other research institutions, as well as the United Nations Country Teams (UNCT). The role of this Committee is to engender joint partnerships as well as ensure a shared agenda, where each stakeholder meets needs in keeping with their role. UNESCO facilitates and coordinates the technical support.

6.2. Linkages between Literacy Policies and other National Policies

National-level strategies and actions for supported literacy strategies, facilitated by LIFE, should be integrated into national development frameworks, such as the national EFA policy agenda, national education sector plans, PRSPs, and other national development and expenditure frameworks. Capacity-building support through LIFE seeks to develop existing national good practices and reinforce these.
Through LIFE the national literacy plan will be facilitated with technical support from UNESCO, and appropriate development partners according to a LIFE Country Support Plan (LCSP). The timeframe will vary from country to country. A mechanism for ensuring and measuring sustainability and impact has to be in place at an early stage.

6.3. Progressive Phasing of UNESCO Support

LIFE support is being implemented over ten years, targeting thirty-five countries. For each country, implementation will be preceded by a preparation phase. Every two years around ten countries of the thirty-five identified for participation are selected to receive UNESCO technical and financial support. For the first countries, the support began in 2006, for the second group of countries it will start in 2008, and for the third group in 2010.

However, a flexible approach is being adopted in supporting the LIFE countries. Those with extensive experience and capacity in literacy work are encouraged to undertake activities in the framework of LIFE, with technical assistance from partners as necessary. Other countries, which require external funding, will be provided with support as and when the phasing makes it possible. In 2011, a mid-term global evaluation will be undertaken, complementing but not replacing ongoing monitoring and evaluation at the country level. From 2012 to 2015, LIFE will concentrate on sustainability and replication. The implementation timeline is presented below.
### LIFE Country Support Plan

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<td>LIFE Country Support Plan</td>
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<td></td>
<td>Enhancing LIFE implementation by reviewing the outcome of the mid-term evaluation and exchanging experiences among 35 countries.</td>
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<td>LIFE over-all evaluation at int’l level</td>
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</table>
To prepare the implementation phase, the following three steps will be undertaken:

- Definition of the baseline in a LIFE Country Profile (CP) in all thirty-five countries.
- Selection of countries for the phases of UNESCO support.
- Identification of strategic gaps based on a situation analysis, resulting in a LIFE Country Support Plan (LCSP).

6.3.1. Definition of the Baseline
At the outset of LIFE, a CP questionnaire was filled in by most of the thirty-five LIFE participating countries to identify and appraise the current situation in terms of policy and practice in the area of literacy. The purpose of the CP is:

- to collect general basic information on the country’s situation in the area of literacy;
- to provide an overview of the scale of the challenge to meet literacy goals in each country and identify major gaps and specific needs.

The CPs are accessible through the LIFE information base, which is linked with UNESCO’s Literacy Portal. Other updated baseline information from countries will also be posted on the LIFE information base.

6.3.2. Selecting Countries for the Three Implementation Cycles
The countries participating in each of the three different implementation cycles are decided upon through a consultative process with countries and partners. Countries have to express their political will and readiness to participate in LIFE implementation. The following factors are considered for the phases of UNESCO support:

- Policies on literacy (to be reviewed through analysis of education sector development plans, PRSPs, EFA Plans, MDG country reports, legislation, etc.).
- Programmes and projects corresponding to the policies (by reviewing existing operational programmes and projects, etc.).
- In-country institutional set-up for implementation (determined by functional institutional frameworks, partnerships between stakeholders, etc.).

The experience of the first-round countries will serve as a basis for the subsequent cycles, drawing on achievements and lessons learnt, and thus facilitate cooperation among all LIFE countries.
Adequate support will also be given to those countries not selected for the earlier phase. This could include initial support for undertaking advocacy work, research and strengthening of policies and programmes.

The following eleven countries were chosen for participation in the first phase: Bangladesh, Egypt, Haiti, Mali, Morocco, Niger, Nigeria, Pakistan, Senegal, Sudan, Yemen.

6.3.3. Development of a LIFE Country Support Plan
This is a country-led process, proposed to be undertaken in consultation and collaboration with international and regional partners on the ground. The principle for the preparation of the LCSP is that it should correspond to country-specific needs, priorities and national capacities, as well as existing policies and programmes. The LCSP builds on existing education policy and plans, and any action undertaken should be embedded in and respond to national development frameworks. The LCSP includes the following components: Goal, Objectives, Target Groups, Expected Results, Activities, Timeframe, Budget, Partnership, Monitoring and Evaluation, and other areas deemed necessary by the country.

As a first step, a comprehensive review of existing research concerning the present literacy situation and challenges should be undertaken which would feed into a Situation Analysis (SA). In cases where countries have already undertaken studies on their literacy situation and developed plans to address challenges, these studies and national plans will be used and built on to produce their LCSP.

Technical support is provided throughout this phase. In order to produce the LCSP, each country should undertake a more in-depth study on challenges identified and a needs assessment. The SA should also collect more precise and consolidated information on the present situation and on gaps to be filled, based on which indicators will be developed to monitor progress. The SA should be carried out by a country team, composed of representatives from the government, NGOs and a research institution, with support from UNESCO and international partners, including the UN Country Teams (UNCTs).

An important tool for advocacy and communication are the country literacy dossiers prepared under the guidance of UIL and giving an overview of each country’s situation with regard to literacy.
7. Funding

The funding for LIFE will principally rely on domestic resources, both public and private. However, although some participating countries have strong economic potential, others experience severe resource constraints. The latter will require supplementary financing from external sources.

UNESCO will contribute seed funding, from the Regular Budget and extrabudgetary sources, of US$ 12,464,900 to both the UNLD and LIFE, during its funding cycle of 2006/7, which corresponds to the first two years of LIFE implementation. It is planned that at least the same amount or more will become available to UNESCO every two years for LIFE implementation. However, this amount will cover only a portion of what is required.

UNESCO will facilitate partnership meetings at country and regional level in order to engage in joint planning and interventions supported by government and the multilateral and bilateral agencies.

Once the country-led programming has been agreed between governments and the partners including NGOs, UN and donor agencies and the private sector, they will participate on the basis of planned programming and related proposals. UNESCO will promote the mobilization of financial resources to support national literacy programmes ensuring the promotion of a shared agenda based on local needs.

The unit cost for making an adult literate is estimated to range between US$ 50 and US$ 100. Knowing that 85 per cent of the world’s illiterates live in the thirty-five LIFE countries, the target number of adults to be reached in the framework of LIFE is over 660 million. Consequently, major additional funding is necessary to meet the Dakar Goal to improve literacy rates by 50 per cent by the year 2015.

At present, bilateral and multilateral donors’ aid commitments to basic education amount to US$ 1.5 billion. This falls far short of the US$ 5.6 billion that is estimated to be needed for achieving the goal of Universal Primary Education (UPE), a competing goal for international funding. Strategies to raise and secure funding can be manifold. A two-tiered approach may be considered:

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First, the activities of LIFE may be linked to those offering a literacy component within existing frameworks such as the Fast Track Initiative (FTI)10 and the United Nations Girls’ Education Initiative (UNGEI). This means promoting a shared vision and objectives between the other initiatives and LIFE, as a means of addressing the MDGs.

Second, possibilities will be explored to obtain support from the international community, including the private sector, which has a huge potential for investment in its workforce as a productivity measure.

Further, LIFE may link up with large enterprises with a proven record of “good governance” who take an interest in financially supporting LIFE. These partnerships have the potential to go beyond the mere supply of funds. Transfer of expertise through attachment programmes, for example, may prove equally valuable. Publishing firms and enterprises in the ICT sector can assist countries directly in the development of materials and support an advocacy and communication strategy. Companies promoting household or pharmaceutical products might share expertise in appropriate health care and hygiene.

To summarize, fund-raising activities for literacy through LIFE will include:
- Fund-raising at country level, starting in the preparatory phase.
- Continued networking at national and international level in order to establish a donor coalition committed to literacy.
- Convening a Partnership Meeting on resource mobilization, bringing together traditional and non-traditional donors.
- Partnerships developed with UN agencies to engage in joint planning and cooperation with government through a shared agenda for basic education.

A mechanism for donor consultations and review will be organized in harmony and with existing national and donor-coordinated planning cycles.

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10 The importance of supporting literacy through FTI will be advocated in the framework of LIFE.

*Literacy Initiative for Empowerment (LIFE)*
8. Monitoring and Evaluation

8.1. Basis of Monitoring and Evaluation

The effectiveness of the process in support of literacy through LIFE will be assessed by the outcomes at country level, which need to be specific and measurable. Effective monitoring and evaluation (M&E) in each country and timely incorporation of lessons learnt will be critical factors for the success of LIFE. Systems to monitor and evaluate progress in literacy will be reinforced both at national and international levels, in cooperation with the UNESCO Institute for Statistics (UIS). At the national level, the literacy efforts enhanced by LIFE will be monitored, evaluated, and at the international level, the overall performance of LIFE will be assessed. UIS and UIL will be closely involved in the assessment of progress.

Evaluation will be based upon the set of objectively verifiable indicators and sources set out in the log-frame (Annex 2). These will be further elaborated and customized to participating countries during the preparation of the LCSPs. As LIFE is part of the EFA implementation, its evaluation will be linked to overall EFA evaluations.

8.2. National Monitoring and Evaluation

M&E will be conducted continuously in LIFE countries (including lower level, e.g. at district and programme level) using the general indicators shown in the log frame, and specific indicators for participating countries. Baseline data will be compiled during the preparation of the LCSPs. A built-in M&E strategy will be adapted to existing monitoring and reporting systems of each country. UNESCO and its partners will assist countries in monitoring and evaluating the performance of their programmes. This assistance will include technical support in establishing or improving tools, methods and systems that can be used for tracking the progress and evaluating the impacts of countries’ literacy policies, programmes and activities.

LIFE will also aim at enhancing the monitoring and evaluation culture for literacy in each country. Apart from systematic and rigorous monitoring and evaluation of literacy programmes, this involves the building of operational monitoring information systems as an important strategy to inform policies and enhance the performance and effectiveness of literacy programmes. The approach to the development of such a system is three-pronged:

*Literacy Initiative for Empowerment (LIFE)*
1. The development of reliable methods for assessing literacy\textsuperscript{11}.
2. The establishment of management information systems for literacy\textsuperscript{12}.
3. Sample longitudinal studies on learners to assess the impact of literacy.

8.3. International Monitoring and Evaluation

At the international level, the overall implementation and performance of LIFE will be monitored, including the extent of commitment, collaboration with partners and resource mobilization. While recognising that diversity is crucial for LIFE at the country level, the effectiveness of the global UNESCO strategy will also be evaluated. At the end of the ten-year period, significantly more people must have become and remain literate than would have been the case in the absence of LIFE. A mid-term evaluation at international level will be conducted in 2011 and overall evaluation will be undertaken in 2015.

\textsuperscript{11} See: Literacy Assessment and Monitoring Programme (LAMP), UIS.
\textsuperscript{12} See: Non-Formal Education Management Information System (NFE-MIS), UNESCO.
### Annex 1: Adult (15+) Illiteracy Rates and Illiterate Population by Country and Territory


*Source: UNESCO Institute for Statistics (UIS)*

<table>
<thead>
<tr>
<th>Country or Territory</th>
<th>Adult Illiteracy Rate (%)</th>
<th>Adult Illiterate Population</th>
<th>Data Source and Year</th>
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<tbody>
<tr>
<td></td>
<td>Total Male</td>
<td>Female</td>
<td>GPI</td>
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<tr>
<td>Afghanistan</td>
<td>72.0</td>
<td>56.9</td>
<td>87.4</td>
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<tr>
<td>Bangladesh</td>
<td>52.5</td>
<td>46.1</td>
<td>59.2</td>
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<tr>
<td>Benin</td>
<td>65.3</td>
<td>52.1</td>
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<tr>
<td>Brazil</td>
<td>13.6</td>
<td>13.8</td>
<td>13.5</td>
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<tr>
<td>Brazil</td>
<td>11.4</td>
<td>11.6</td>
<td>11.2</td>
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<tr>
<td>Burkina Faso</td>
<td>87.2</td>
<td>81.9</td>
<td>91.9</td>
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<tr>
<td>Burkina Faso</td>
<td>78.2</td>
<td>70.6</td>
<td>84.8</td>
</tr>
<tr>
<td>Burkina Faso</td>
<td>76.4</td>
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<td>83.4</td>
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<td>Democratic Republic of the Congo</td>
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<td>Haiti</td>
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<tr>
<td>India (without Mao Maram, Paomata and Purul</td>
<td>39.0</td>
<td>26.6</td>
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<tr>
<td>Country or Territory</td>
<td>Adult Illiteracy Rate (%)</td>
<td>Adult Illiterate Population</td>
<td>Data Source and Year</td>
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<td></td>
<td>Total</td>
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<td>Female</td>
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<td>Yemen</td>
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Population Data
UN Population Division Population Estimates (2004 revision). The population estimate used corresponds to the year of the census/survey

Symbols Used:
GPI: Gender Parity Index - MICS: Multiple Indicator Cluster Survey (UNICEF: http://www.unicef.org/statistics) - GALP: UIS estimates derived from its Global Age-specific Literacy Projections Model - Not available

Explanatory Note: The table presents observed data for the reference period 1995-2005 unless otherwise indicated.

The relationship between these objectives, verifiable indicators of success, risks and constraints are summarized in the following logical framework for the project.

**Logical Framework for LIFE**

<table>
<thead>
<tr>
<th>Hierarchy of Objectives</th>
<th>Objectively Verifiable Indicators</th>
<th>Source of Indicators</th>
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<tr>
<td>Development Objective (Goal)</td>
<td>To empower people, especially rural women and girls, who have inadequate literacy skills and competencies.</td>
<td>National government and statistical records.</td>
<td>Governments remain committed to improving literacy and the empowerment of women through clearly articulated policies.</td>
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<td>GPI (Gender Parity Index).</td>
<td>Enabling environment exists</td>
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<td>Review of country PRSPs.</td>
<td>Government commitment to basic education sustained.</td>
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<td>A 50 per cent improvement in adult literacy rates.</td>
<td>Review of country EFA national plans and implementation.</td>
<td>Collaboration with NGOs/CBOs developed and sustained.</td>
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<td></td>
<td>Gender disparities in primary and secondary education eliminated.</td>
<td>Project evaluation.</td>
<td>Low-cost innovative methodologies can be developed in partnership with Government, NGOs/CBOs and the private sector.</td>
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<td>Ensuring equal opportunities in access to education for all, contributing to EFA and the MDGs.</td>
<td>LAMP (Literacy Assessment and Monitoring Programme).</td>
<td>Enhanced commitment for external aid for literacy programmes focused on women and girls within country based contexts.</td>
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<td>Number of partnerships developed and sustained, among Government, Non-Governmental Organizations (NGOs) and Community Based Organizations (CBO).</td>
<td>The impact of HIV/AIDS, conflict and teacher shortages can be managed and addressed.</td>
</tr>
</tbody>
</table>
### Immediate Objectives

To reinforce the national and international commitment to literacy through advocacy and communication.

- Partnerships developed with UN agencies to engage in joint planning with government through a shared agenda for basic education.
- Comprehensive advocacy campaign for LIFE designed, funded and implemented through newspapers, radio and television.
- New partnerships to engage in the programme at national and international, public and private, traditional and non-traditional levels.
- Political lobbying at country and international level encouraging commitment to LIFE.
- Additional funding for literacy at national and international levels.

- Documented campaign strategy, media events and materials.
- Random public surveys examine how the campaigns are perceived in motivating public and political awareness.
- Documented networks of partners, records of lobbying, evidence of influence, records of LIFE-stimulated external events and campaigns.
- National budgets, mapping and tracking of partners, NGOs and Community Based Organizations.

<table>
<thead>
<tr>
<th>To support the articulation of policies for sustainable literacy within sector-wide and national development frameworks.</th>
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<tbody>
<tr>
<td><strong>Immediate Objectives</strong></td>
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<td><strong>To strengthen national capacities for programme design, management and implementation.</strong></td>
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<td>Good practices in literacy policy analysed and disseminated to all target countries, with realistic implementation strategies.</td>
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<td>Mechanisms to support the participation of socially excluded groups within the education system.</td>
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<td>Cooperation with Government, UN, bilateral and multilateral agencies in joint planning and shared agendas for collaboration.</td>
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<td>Country assessment of needs, including capacity to manage and technical support requirements.</td>
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<td>Scale and quality of literacy provision enhancing focus on women and girls.</td>
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<td>Appropriate programmes are designed and undertaken within targeted countries.</td>
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<td>Human resources are adequately developed and allocated to deliver programmes in a sustainable fashion.</td>
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<td>Programmes for multi-tasked teachers developed.</td>
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<td>To enhance countries' innovative initiatives and practices in providing literacy learning opportunities.</td>
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<td>Non-formal education promoted through broad community based development programmes.</td>
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<td>Partnerships with the private sector developed to undertake interventions within the workplace.</td>
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For more information about LIFE please contact:

The Director
UNESCO Institute for Lifelong Learning
Feldbrunnenstr. 58, 20148 Hamburg, Germany
E-mail: a.ouane@unesco.org
Tel.: +49 40 44 80 41 16
Fax: +49 40 410 77 23
www.unesco.org/UIL